The Comfort Promise

Eliminating (or easing) pain and anxiety caused by needle procedure for children in pediatric healthcare settings

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Module 3: Mind the Gap

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I. Completing a Gap Assessment





Overview

- Collect Baseline data
- Observation
 - Tactics
 - Goals
- Note barriers
- Assimilate information
- Plan and prioritize





- This is a key step to engaging front line staff
- They know current state best
- Watch and listen





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Tactics

- Elevator speech (less than a minute, staff are busy)
- Dedicate time to observe all shifts
- Watch and Listen (talk less)
 - Suspend judgment
 - Take it all in
 - "Help me understand..."
 - "Say more about that ..."
 - "Interesting..."
- Record and organize findings (away from the unit)





Goals

- Build relationships/trust
- Create positive buzz
- Understand work flow, culture
- Identify barriers and competing interests
- Identify current state
 - Resources
 - Knowledge
 - ATTITUDES





2. Common Barriers







"I never knew it (shots) could be this easy, why didn't someone offer this before?"

Quote from parent Angela



Common Barriers

- Attitudes (Obstacles? Barriers? Myths?)
- Knowledge
- Skills
- Time
- Resources/Space



- Some are real issues ... some are myths or urban legend
- The job is to bust the myths, and help finding solutions for the rest
- Decide what are attitudes versus knowledge gaps, as you will need to address them differently



Main Barriers: Attitudes / False Beliefs

- "Fast is best, kids don't remember the pain"
- "Needles are just not that painful"
- "We are creating a generation of wimps"
- "Pain builds character"
- "Finger sticks are less painful"
- "It takes too long, I don't have time."
- "It's not safe, you have to lay them down"
- "I don't have enough hands"

- "Parents don't know how to do it, and can't be taught"
- "Parents want us to hold them down"
- "You will make parents the 'bad guy" if you have them help"





Barriers: #1 Numbing

- "No time"
- "Need orders"
- "It causes vasoconstriction or blanching"
- "Creates anticipatory anxiety"
- "Decreased success rate for IVs (or for labs)"
- "Unsafe (kids will eat)"
- "Doesn't work"
- "How and where to apply"
- "What to cover it with"





Barriers: #2 Sucrose or Breast Feeding

Breast feeding

- Ergonomics
- Privacy Don't want to "be up in mom's business"

Sucrose

- Can't use if NPO or baby has NEC (Hint: Myths)
- Need an order
- Not available
- Don't know how and when to give
- Don't understand how it works

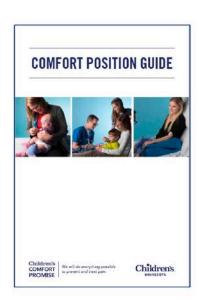






Barriers: #3 Comfort Positioning

- "Parents can't/don't know how to" hold
- "We will make parents the 'bad guy'"
- "We need patients to lay down"
- "It is not safe"
- "We don't have a good surface"
- "Staff don't know how to position"
- "No time"







Barriers: #4 Distraction

- "You can't distract babies"
- "Teens don't need this"
- "No time"
- "No resources"
- "It doesn't work"





Putting it Together

- Assimilate
 - Observations
 - Unit work flow
 - System work needed
- Analyze results
 - Separate "myth" from "fact"
 - Prioritize
 - Make a parking lot

- Draft a plan
- Remember, perfection is the enemy of progress
- Focus on incremental improvement, this is not one and done





Putting it Together

Example of a plan:

- Numbing
 - Who applies
 - How to pay for ?
 - How to cover?
 - Need orders
- Sucrose
 - Get in bedside carts
- Distraction
 - Need supplies
 - Who cleans?
 - Who restocks ?

- Positioning
 - Training
 - Visuals for staff and parents

Reminder Prioritize, don't fall down a rabbit hole. Focus on what you can fix.





Summary

- Observations are essential starting point
- Keys to successful observation
 - Build trust
 - Ask questions
 - Suspend judgement
 - Watch and Listen.... really listen
- Identify and track barriers
- Identify need for time studies
- Collect potential solutions
- Assimilate, plan and prioritize





Homework - Next Steps

Prior to assembling work group:

- Perform observations (watch, listen, poke around...no pun intended...)
- Engage formal and informal leaders and build trust
- List barriers (myth-based and reality)
- Collect ideas for addressing both types of barriers (gaps)





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